

A champion for animals

FINANCIAL STATEMENTS
DECEMBER 31, 2022 AND 2021

Contents December 31, 2022 and 2021

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### Independent Auditor's Report

To the Board of Directors of Animal Rescue League of Boston:

### **Opinion**

We have audited the financial statements of Animal Rescue League of Boston (a Massachusetts corporation, not-for-profit) (ARL), which comprise the statements of financial position as of December 31, 2022 and 2021, and the related statements of activities and changes in net assets, cash flows and functional expenses for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Animal Rescue League of Boston as of December 31, 2022 and 2021, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

### **Basis for Opinion**

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of ARL and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, which raise substantial doubt about ARL's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance, and therefore, is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

### Auditor's Responsibilities for the Audit of the Financial Statements (Continued)

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due
  to fraud or error, and design and perform audit procedures responsive to those risks. Such
  procedures include examining, on a test basis, evidence regarding the amounts and disclosures in
  the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of ARL's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, which raise substantial doubt about ARL's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Westborough, Massachusetts June 14, 2023

Statements of Financial Position December 31, 2022 and 2021

Assets	2022	2021
Current Assets:		
Cash and equivalents	\$ 7,689,955	\$ 4,028,481
Current portion of pledges receivable	957,063	1,419,857
Accounts receivable	438,028	176,169
Prepaid expenses and other assets	320,814	312,974
Total current assets	9,405,860	5,937,481
Pledges Receivable, net	97,460	158,147
Investments, at fair value	78,676,097	96,390,119
Property and Equipment, net	22,210,651	21,381,423
Beneficial Interest in Perpetual Trusts	12,569,835	16,223,000
Total assets	\$ 122,959,903	\$ 140,090,170
Liabilities and Net Assets		
Current Liabilities:		
Current portion of tax-exempt bond	\$ 312,298	\$ 51,106
Accounts payable and accrued expenses	2,143,382	1,981,162
Conditional grant advance		1,337,757
Total current liabilities	2,455,680	3,370,025
Tax-Exempt Bond, net of current portion and		
unamortized debt issuance costs	12,050,888	8,932,346
Total liabilities	14,506,568	12,302,371
Net Assets:		
Without donor restrictions:		
Undesignated	12,201,870	11,860,443
Board designated	61,874,766	74,540,682
Total without donor restrictions	74,076,636	86,401,125
With donor restrictions	34,376,699	41,386,674
Total net assets	108,453,335	127,787,799
Total liabilities and net assets	\$ 122,959,903	\$ 140,090,170

Statement of Activities and Changes in Net Assets For the Year Ended December 31, 2022

	Without Donor Restrictions	With Donor Restrictions	Total
Operating Revenues:			
Public support	\$ 4,387,517	\$ -	\$ 4,387,517
Investment spending policy	3,748,143	-	3,748,143
Services fees and other income	3,351,738	-	3,351,738
Income from trusts	770,550	-	770,550
In-kind donations	200,128	-	200,128
Net assets released from restrictions	139,125	-	139,125
Bequests	120,000		120,000
Total operating revenues	12,717,201		12,717,201
Operating Expenses:			
Program services	9,786,088	-	9,786,088
Management and general	2,302,188	-	2,302,188
Fundraising	624,040		624,040
Total operating expenses	12,712,316	<del>-</del>	12,712,316
Changes in net assets from operations	4,885	<u> </u>	4,885
Non-Operating Activities:			
Bequests	1,854,358	120,130	1,974,488
Public support	(56,056)	1,665,896	1,609,840
In-kind capital donations	99,903	-	99,903
Gain on sale of property and equipment	16,084	-	16,084
Costs associated with investment in land	(2,186)	-	(2,186)
Construction project expenses	(33,803)	-	(33,803)
Net assets released from restrictions	285,842	(424,967)	(139,125)
Change in beneficial interest in perpetual trusts	-	(3,653,165)	(3,653,165)
Investment return, net	(14,493,516)	(4,717,869)	(19,211,385)
Total non-operating activities	(12,329,374)	(7,009,975)	(19,339,349)
Changes in net assets	(12,324,489)	(7,009,975)	(19,334,464)
Net Assets:			
Beginning of year	86,401,125	41,386,674	127,787,799
End of year	\$ 74,076,636	\$ 34,376,699	\$ 108,453,335

Statement of Activities and Changes in Net Assets For the Year Ended December 31, 2021

	Without Donor Restrictions	With Donor Restrictions	Total
Operating Revenues:			
Public support	\$ 2,909,681	\$ -	\$ 2,909,681
Investment spending policy	3,540,540	-	3,540,540
Services fees and other income	3,529,597	-	3,529,597
Income from trusts	718,138	-	718,138
Net assets released from restrictions	331,705	-	331,705
Bequests	480,000		480,000
Total operating revenues	11,509,661		11,509,661
Operating Expenses:			
Program services	9,238,108	-	9,238,108
Management and general	1,611,457	-	1,611,457
Fundraising	656,142		656,142
Total operating expenses	11,505,707		11,505,707
Changes in net assets from operations	3,954		3,954
Non-Operating Activities:			
Bequests	2,142,861	155,288	2,298,149
Public support	-	1,728,692	1,728,692
Loss on disposal of property and equipment	(53,139)	-	(53,139)
Costs associated with investment in land	(237,629)	-	(237,629)
Construction project expenses	(49,813)	-	(49,813)
Net assets released from restrictions	1,318,812	(1,650,517)	(331,705)
Change in beneficial interest in perpetual trusts	-	1,305,825	1,305,825
Investment return, net	4,720,233	1,670,474	6,390,707
Capital campaign expenses	(27,500)		(27,500)
Total non-operating activities	7,813,825	3,209,762	11,023,587
Changes in net assets	7,817,779	3,209,762	11,027,541
Net Assets:			
Beginning of year	78,583,346	38,176,912	116,760,258
End of year	\$ 86,401,125	\$ 41,386,674	\$ 127,787,799

Statements of Cash Flows For the Years Ended December 31, 2022 and 2021

Cash Flows from Operating Activities:		
Changes in net assets	\$ (19,334,464)	\$ 11,027,541
Adjustments to reconcile changes in net assets to net cash and		
equivalents provided by operating activities:		
Depreciation and amortization	960,789	596,136
Net realized and unrealized (gains) losses on investments	16,090,848	(7,206,182)
Change in beneficial interest in perpetual trusts	3,653,165	(1,305,825)
Capital grants	(285,842)	(1,318,812)
(Gain) loss on disposal of property and equipment	(16,084)	53,139
Change in discount on pledges and other receivables	4,220	(3,318)
Changes in operating assets and liabilities:		, , ,
Pledges receivable	519,261	(538,913)
Accounts receivable	(261,859)	(35,918)
Prepaid expenses and other assets	(7,840)	19,008
Accounts payable and accrued expenses	192,603	69,132
Conditional grant advance	(1,337,757)	1,337,757
Net cash provided by operating activities	177,040	2,693,745
Cash Flows from Investing Activities:		
Proceeds from sale of property and equipment	22,000	-
Sales of investments	18,735,655	22,083,933
Purchases of investments	(17,112,481)	(24,500,330)
Proceeds from sale of land held for investment	- -	3,000,000
Acquisition of property and equipment	(1,797,673)	(12,317,415)
Net cash used in investing activities	(174,499)	(11,733,812)
Cash Flows from Financing Activities:		
Proceeds from tax-exempt bond debt, net	3,373,091	9,011,562
Capital grants	285,842	1,318,812
Net cash provided by financing activities	3,658,933	10,330,374
Net Change in Cash and Equivalents	3,661,474	1,290,307
Cash and Equivalents:		
Beginning of year	4,028,481	2,738,174
End of year	\$ 7,689,955	\$ 4,028,481
Supplemental Disclosures:		
Capital assets financed through accounts payable		
and accrued expenses, net	\$ 657,701	\$ 688,084
Cash paid for interest	\$ 248,963	\$ 75,840

Statement of Functional Expenses For the Year Ended December 31, 2022

			Program Services			S	upporting Service	es	
	Animal Care and Adoption	Veterinary Services	Animal Protection	Community Programs	Total Program Services	Management and General	Fundraising	Total Supporting Services	Total
Salaries, payroll taxes and benefits Animal care services, equipment and	\$ 2,229,750	\$ 2,505,127	\$ 695,730	\$ 413,379	\$ 5,843,986	\$ 1,634,317	\$ 343,470	\$ 1,977,787	\$ 7,821,773
supplies	113,878	744,639	12,894	160,525	1,031,936	335	17	352	1,032,288
Depreciation	144,288	202,823	46,657	36,223	429,991	524,155	-	524,155	954,146
Maintenance and repair services	128,304	186,784	39,669	30,798	385,555	184,939	-	184,939	570,494
Other expenses	22,552	48,903	1,011	8	72,474	347,002	627	347,629	420,103
Insurance	-	-	-	-	-	347,337	-	347,337	347,337
Occupancy	101,722	112,235	27,612	22,888	264,457	71,965	56	72,021	336,478
Information technology	19,187	15,584	6,615	3,466	44,852	229,648	42,011	271,659	316,511
Design, printing and postage	24,007	38,916	7,774	5,901	76,598	41,026	181,991	223,017	299,615
Travel and vehicle expense	22,250	55,451	27,311	27,469	132,481	34,616	43,566	78,182	210,663
Advertising and promotion	23,780	33,427	7,690	5,969	70,866	250	7,515	7,765	78,631
Office expenses	13,419	33,986	4,659	3,829	55,893	20,126	1,028	21,154	77,047
Legal services	9,868	13,872	9,161	2,477	35,378	34,381	-	34,381	69,759
Other professional services	13,486	18,184	13,592	3,248	48,510	13,738	3,759	17,497	66,007
Audit and tax services	-	-	-	-	-	54,800	-	54,800	54,800
Conferences and meetings	5,122	15,026	6,905	1,028	28,081	8,579	-	8,579	36,660
Lobbying services	-	-	20,004	-	20,004	-	-	-	20,004
Allocation of management and general	412,209	591,061	134,581	107,175	1,245,026	(1,245,026)		(1,245,026)	
Total expenses	\$ 3,283,822	\$ 4,616,018	\$ 1,061,865	\$ 824,383	\$ 9,786,088	\$ 2,302,188	\$ 624,040	\$ 2,926,228	\$ 12,712,316

Statement of Functional Expenses For the Year Ended December 31, 2021

			<b>Program Services</b>			S	Supporting Service	es	
	Animal Care and Adoption	Veterinary Services	Animal Protection	Community Programs	Total Program Services	Management and General	Fundraising	Total Supporting Services	Total
Salaries, payroll taxes and benefits	\$ 2,001,683	\$ 2,510,411	\$ 683,200	\$ 500,871	\$ 5,696,165	\$ 1,417,062	\$ 384,054	\$ 1,801,116	\$ 7,497,281
Animal care services, equipment and									
supplies	95,661	818,203	7,765	33,099	954,728	106	-	106	954,834
Depreciation	139,403	222,220	49,271	36,292	447,186	142,326	-	142,326	589,512
Maintenance and repair services	65,209	113,247	23,047	17,193	218,696	127,796	-	127,796	346,492
Other expenses	19,653	55,928	131	20	75,732	180,774	818	181,592	257,324
Insurance	-	-	-	-	-	285,245	-	285,245	285,245
Occupancy	66,944	80,411	20,405	18,276	186,036	304,069	-	304,069	490,105
Information technology	26,349	25,196	14,972	5,028	71,545	190,504	36,822	227,326	298,871
Design, printing and postage	18,313	32,198	6,082	4,432	61,025	26,915	192,672	219,587	280,612
Travel and vehicle expense	15,263	41,733	23,321	20,738	101,055	11,580	25,807	37,387	138,442
Advertising and promotion	23,275	37,103	8,226	6,059	74,663	1,529	8,179	9,708	84,371
Office expenses	17,577	30,585	8,808	3,680	60,650	36,461	680	37,141	97,791
Legal services	1,641	4,116	4,481	426	10,664	16,648	-	16,648	27,312
Other professional services	14,654	23,961	7,691	3,756	50,062	8,612	7,110	15,722	65,784
Audit and tax services	-	-	-	-	-	52,346	-	52,346	52,346
Conferences and meetings	2,745	5,401	5,327	671	14,144	1,675	-	1,675	15,819
Lobbying services	-	-	23,566	-	23,566	· <u>-</u>	-	=	23,566
Allocation of management and general	371,462	589,977	131,552	99,200	1,192,191	(1,192,191)		(1,192,191)	
Total expenses	\$ 2,879,832	\$ 4,590,690	\$ 1,017,845	\$ 749,741	\$ 9,238,108	\$ 1,611,457	\$ 656,142	\$ 2,267,599	\$ 11,505,707

Notes to Financial Statements December 31, 2022 and 2021

#### 1. OPERATIONS AND NONPROFIT STATUS

The Animal Rescue League of Boston (ARL) is an unwavering champion for animals in need, committed to keeping them safe and healthy in habitats and homes. A Massachusetts nonprofit organization founded in 1899, ARL provides high quality veterinary care, adoption, and rescue services while also confronting the root causes of animal cruelty and neglect through innovative community programs, police investigations, and public advocacy.

ARL is exempt from Federal income taxes as an organization (not a private foundation) formed for charitable purposes under Section 501(c)(3) of the Internal Revenue Code (IRC). ARL is also exempt from state income taxes. Donors may deduct contributions made to ARL within the IRC requirements.

#### 2. SIGNIFICANT ACCOUNTING POLICIES

#### **Basis of Presentation**

ARL prepares its financial statements in accordance with generally accepted accounting standards and principles (U.S. GAAP) established by the Financial Accounting Standards Board (FASB). References to U.S. GAAP in these notes are to the FASB Accounting Standards Codification (ASC).

## **Adoption of New Accounting Standard**

During 2022, ARL adopted Accounting Standards Update (ASU) 2020-07, Not-for-Profit Entities (Topic 958): *Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets*. ASU 2020-07 is intended to increase the transparency of contributed nonfinancial assets (in-kind goods and services) for not-for-profit entities through enhancements to presentation and disclosure. The amendments in this ASU do not change the recognition and measurement requirements of in-kind goods and services. The adoption of this ASU did not impact ARL's net asset class, changes in net assets, or cash flows for the years ended December 31, 2022 and 2021. This ASU has been applied retrospectively to all periods presented.

## **Statements of Activities and Changes in Net Assets**

Transactions deemed by management to be ongoing, major, or central to the provision of program services are reported as operating revenues and operating expenses in the accompanying statements of activities and changes in net assets. Peripheral or incidental transactions are reported as non-operating activities. Non-operating activities include bequests, restricted public support and releases thereof, change in value of and costs associated with investment in land, gains and losses on asset disposals, capital campaign expenses, construction project expenses, change in beneficial interest in perpetual trusts, and investment activity (see Note 3).

#### **Cash and Equivalents**

For purposes of the statements of cash flows, management considers all highly liquid investments held for operating purposes with initial maturities of three months or less to be cash and equivalents. Cash and equivalents include amounts held for operating and facilities planning purposes. Given the seasonal nature of ARL's fundraising, amounts collected prior to year-end may fluctuate from year-to-year. Cash and equivalents held by investment managers are considered part of investments.

Notes to Financial Statements December 31, 2022 and 2021

## 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Allowance for Doubtful Accounts**

ARL provides an allowance for doubtful accounts equal to the estimated uncollectible amounts. ARL's estimate is based on historical collection experience and a review of the current status of trade accounts receivable. There was no allowance for doubtful accounts as of December 31, 2022 and 2021.

#### **Fair Value Measurements**

ARL follows the accounting and disclosure standards pertaining to ASC Topic, *Fair Value Measurements*, for qualifying assets and liabilities. Fair value is defined as the price that ARL would receive upon selling an asset or pay to settle a liability in an orderly transaction between market participants.

ARL uses a framework for measuring fair value that includes a hierarchy that categorizes and prioritizes the sources used to measure and disclose fair value. This hierarchy is broken down into three levels based on inputs that market participants would use in valuing the financial instruments based on market data obtained from sources independent of ARL. Inputs refer broadly to the assumptions that market participants would use in pricing the financial instrument, including assumptions about risk. Inputs may be observable or unobservable. Observable inputs are inputs that reflect the assumptions market participants would use in pricing the financial instrument developed based on market data obtained from sources independent of the reporting entity. Unobservable inputs are inputs that reflect the reporting entity's own assumptions about the assumptions market participants would use in pricing the asset developed based on the best information available.

The three-tier hierarchy of inputs is summarized in the three broad levels as follows:

- Level 1 Inputs that reflect unadjusted quoted prices in active markets for identical assets at the measurement date.
- Level 2 Inputs other than quoted prices that are observable for the asset either directly or indirectly, including inputs in markets that are not considered to be active.
- Level 3 Inputs that are unobservable, and which require significant judgment or estimation.

A qualifying asset or liability's level within the framework is based upon the lowest level of any input that is significant to the fair value measurement.

# Cash and Equivalents

Cash and equivalents are considered Level 1 in the fair value hierarchy.

### Investments

Investments are recorded in the financial statements at fair value. If an investment is directly held by ARL and an active market with quoted prices exists, the market price of an identical security is used to report fair value. ARL's interests in other investment funds, such as marketable alternatives, are generally reported at the net asset value (NAV) reported by fund managers, which is used as a practical expedient to estimate the fair value, unless it is probable that all or a portion of the investment will be sold for an amount different from NAV. As of December 31, 2022 and 2021, ARL had no plans to sell investments at amounts different from NAV.

Notes to Financial Statements December 31, 2022 and 2021

## 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Fair Value Measurements (Continued)

*Investments* (Continued)

Under the provisions of FASB's Accounting Standards Update (ASU) No. 2015-07, Fair Value Measurement (Topic 820): Disclosures for Investments in Certain Entities That Calculate Net Asset Value per Share (or Its Equivalent), ARL is allowed to measure the fair value of certain investments using the value per share of the investments.

A description of the valuation methodologies used for assets measured at fair value is included on page 11.

Investment in Land

The value of ARL's investment in land (see page 11) was determined using Level 3 inputs, which includes independent appraisals or certifications of value by licensed professionals.

Beneficial Interest in Perpetual Trusts

The value of ARL's interest in perpetual trusts (see Note 8) is determined using Level 1 inputs (the fair value of trust assets) and Level 3 inputs (ARL's share of ownership in the trusts).

All Other Assets and Liabilities

The carrying value of all other qualifying assets and liabilities does not differ materially from its estimated fair value and is considered Level 1 in the fair value hierarchy.

#### **Property and Equipment and Depreciation**

Property and equipment with a value of \$5,000 or more are recorded at cost at the date of acquisition or at fair value at the date of donation. Depreciation is computed using the straight-line method over the following estimated useful lives (see Note 7):

Buildings and improvements 5 - 40 years
Equipment 3 - 20 years
Motor vehicles 5 - 10 years
Furniture and fixtures 7 years

Land is not depreciated.

ARL reviews its investment in property and equipment for impairment whenever events or changes in circumstances indicate that the carrying value of such property and equipment may not be recoverable. Recoverability is measured by a comparison of the carrying amount of the assets to the future net undiscounted cash flow expected to be generated by the asset and any estimated proceeds from the eventual disposition of the asset. If the property and equipment are considered to be impaired, the impairment to be recognized is measured at the amount by which the carrying amount of the property and equipment exceeds the fair value of such property and equipment. There were no impairment losses recognized in 2022 and 2021.

Notes to Financial Statements December 31, 2022 and 2021

### 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Investments**

All investments are carried at fair value as non-current assets since all are invested for long-term purposes of ARL. ARL records its share of the realized activities as a return of capital or return on capital based upon the characterization determined by the fund manager or general partner. ARL records its share of unrealized gains and losses on investments as increases or decreases in the accumulated appreciation (depreciation) component of its investment accounts. Asset valuations for investments valued at NAV are estimated as determined based on amounts reported by the partnerships. These estimated values may differ significantly from the values that would have been used had a ready market existed and those differences could be material.

Certain investment funds, such as marketable alternatives, are valued using NAV as a practical expedient to estimate the fair value. ARL values all other investments, which are publicly traded, using the quoted price in an active market (Level 1 input). Investment return consists of interest, dividends and realized and unrealized gains and losses. Interest income is recorded as earned and dividend income is recorded on the ex-dividend date.

Realized gains and losses on investment transactions are recorded based on the average cost method. Investment income of the endowments is available for specified or unspecified purposes based on donor instruction. Investment income is reflected accordingly in net assets with donor restrictions or net assets without donor restrictions in the accompanying statements of activities and changes in net assets.

Investments are subject to ongoing market fluctuations. The investments are held in several separately managed investment portfolios. An investment advisor assists ARL's Investment Committee in evaluation of sector allocations and performance.

The investments have been allocated between the with donor restrictions and without donor restrictions net asset classes in the accompanying statements of financial position according to the absence or presence of donor restrictions (see Note 4) and *Uniform Prudent Management of Institutional Funds Act* (UPMIFA).

ARL believes that the reported amount of its investments is a reasonable estimate of fair value as of December 31, 2022 and 2021. Because of the inherent uncertainties of valuation, these estimated fair values may differ significantly from values that would have been used had a ready market existed.

## **Investment in Land**

ARL had received a gift of parcels of land and buildings in Cataumet, Massachusetts. Management believed that the carrying value of the property, including holding costs, was recoverable from the developed use of the property or its disposition. During 2009, the Board of Directors formally designated the parcels of land as investment property to be added to ARL's Board Designated Net Assets - Funds Functioning as Endowment (see page 12).

In 2021, ARL sold its investment in land. The proceeds, net of closing costs, remain in ARL's Board Designated Net Assets - Funds Functioning as Endowment.

### 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Net Assets**

ARL has prepared its financial statements in accordance with U.S. GAAP, which require ARL to report information regarding its financial position and activities according to the following net asset classifications (see Note 4):

**Net Assets Without Donor Restrictions** - Net assets available for use in general operations and not subject to donor or grantor restrictions. ARL has two classifications of net assets without donor restrictions as follows:

- Undesignated represent unrestricted resources available for general operating purposes, as well as resources available and amounts expended for property and equipment, net of accumulated depreciation and related debt.
- Board designated are funds designated by the Board of Directors as functioning as endowment. Board designations may be cancelled at the discretion of the Board. Previously, Board designated also included a capital spending fund and a long-term land use and facilities fund. In 2020, the Board voted to transfer any remaining balances in these funds as of January 1, 2021, into a new facilities fund to be used for facilitiesrelated maintenance, repairs, depreciation, and asset replacement.

	2022	2021
Funds functioning as endowment (see Note 4) Facilities fund	\$ 60,212,868 <u>1,661,898</u>	\$ 72,878,784 1,661,898
	\$ 61,874,766	\$ 74,540,682

**Net Assets With Donor Restrictions** - Net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of ARL or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

Donor-restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the statements of activities and changes in net assets.

Net assets with donor restrictions include the following at December 31:

	2022	2021
Beneficial interest in perpetual trusts (see Note 8) Appreciation on donor-restricted endowment funds	\$ 12,569,835	\$ 16,223,000
held in perpetuity (see Note 4)	10,938,217	15,564,004
Donor-restricted endowment funds held in perpetuity	7,562,667	7,562,667
Purpose restricted:		
Brewster shelter	2,143,864	1,029,735
Veterinary services	786,564	655,224
Community programs	30,797	19,258
Other programs and services	286,653	264,740
Ruth A. Safford Fund - capital (see Note 4)	39,769	49,713
Time restricted	18,333	18,333
	<u>\$ 34,376,699</u>	<u>\$ 41,386,674</u>

Notes to Financial Statements December 31, 2022 and 2021

### 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### **Revenue Recognition**

Public support includes contributions and grants which are recognized as revenue when received or committed by the donor. ARL reports gifts of cash and other assets as net assets with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When a donor stipulated time restriction ends, or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities and changes in net assets as net assets released from restrictions.

In accordance with Topic 606, *Revenue from Contracts with Customers*, ARL records service fee income as goods or adoption, veterinary or other services are provided to clients of the shelters, veterinary clinic and mobile service units, which is when ARL has satisfied the performance obligation to its clients. Fees for goods and services are based on established fee schedules and price listings with fee reductions under limited circumstances if the client is unable to pay or under certain discount programs. Promotional discounts are offered during certain periods when a client purchases certain goods or services. Non-standard discounts are provided at the discretion of management.

In addition to its known interest in certain outside perpetual trusts (see Note 8), ARL is and may be a named beneficiary of wills. The amounts to be received, if any, cannot be determined and may be revocable. Therefore, they are not reflected in the accompanying financial statements until ARL receives the distribution. ARL received \$2,094,488 and \$2,778,149 in bequests from various wills during 2022 and 2021, respectively. Bequest income appropriated for operations was \$120,000 and \$480,000 for the years ended December 31, 2022 and 2021, respectively.

In accordance with Topic 958, Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made, ARL must determine whether a contribution (or a promise) is conditional or unconditional for transactions deemed to be a contribution. A contribution is considered to be a conditional contribution if an agreement includes a barrier that must be overcome and either a right of return of assets or a right of release of a promise to transfer assets exists. Indicators of a barrier include a measurable performance-related barrier or other measurable barriers, a stipulation that limits discretion by the recipient on the conduct of an activity, and stipulations that are related to the purpose of the agreement. Topic 958 prescribes that ARL should not consider probability of compliance with the barrier when determining if such awards are conditional and should be reported as conditional grant advance liabilities until such conditions are met.

## **In-Kind Donations**

ARL recognizes revenue for in-kind donations based on their estimated fair value assigned to them by the donating individuals, organizations or by management. In-kind donations do not have donor-imposed restrictions. ARL has not reported revenue for volunteer services as the value assigned to the services by the donating volunteers is not ascertainable and does not meet the criteria for recognition under ASC Subtopic 958-605.

ARL is the recipient of contributed legal services totaling \$68,006 for the year ended December 31, 2022. These services are valued at the estimated fair value, as determined by the legal firm, in accompanying financial statements based on current rates for similar services.

ARL is the recipient of contributed facilities-related consulting services totaling \$72,100 for the year ended December 31, 2022. These services are valued at the estimated fair value, as determined by the consultant, in accompanying financial statements based on current rates for similar services.

Notes to Financial Statements December 31, 2022 and 2021

### 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### **In-Kind Donations** (Continued)

ARL is the recipient of animal food, drugs and medicine totaling \$119,255 for the year ended December 31, 2022. These goods are valued at the estimated fair value based on list prices and estimated discounts that would have been received if the goods were purchased.

ARL is also the recipient of various other donated goods and services totaling \$40,669 for the year ended December 31, 2022.

### **Expense Allocation**

Expenses related directly to a program are distributed to that program, while other expenses are allocated to programs based upon management's estimate of the percentage attributable to each function. Certain salary expenses are allocated to programs based upon management's estimate of the percentage attributable to each function. Expenses that are attributable to more than one program or supporting function are allocated to programs pro rata based on direct costs.

### **Advertising**

ARL expenses advertising costs as they are incurred.

## **Investment Return Allocations and Spending Policy**

Massachusetts follows UPMIFA. Subject to the intent of a donor, ARL may appropriate for expenditure or accumulate so much of an endowment fund as the institution determines is prudent for the uses, benefits, purposes, and duration for which the endowment fund is established. The assets in an endowment fund are donor-restricted assets until appropriated for expenditure by ARL.

Under ARL's investment policy, the Board of Directors appropriates for operations a percentage of the average market value of certain components of ARL's investment portfolio over the preceding twelve quarters. For the years ended December 31, 2022 and 2021, the Board-approved appropriation was 4.75%. Transfers to operating revenues are reflected in the statements of activities and changes in net assets.

ARL has an investment policy which, combined with the spending rate, attempts to provide a predictable stream of returns with asset protection. Endowment assets include those assets restricted by donors that ARL must hold in perpetuity. Under ARL's investment policy and spending rate, both approved by the Board of Directors, the endowment assets are invested in a manner that is intended to produce an inflation-adjusted return in excess of the spending rate over a long period of time. Actual returns in any given year may vary.

To satisfy its long-term rate-of-return objectives, ARL relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Investment Committee, advised by a third-party investment advisor, is responsible for selecting the investment managers of ARL's portfolio. The Investment Committee's strategy is to include an array of strategies and investment managers for the portfolio in order to maximize risk adjusted returns.

Notes to Financial Statements December 31, 2022 and 2021

## 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

## **Investment Return Allocations and Spending Policy** (Continued)

As a result of UPMIFA, ARL classifies as net assets with donor restrictions (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. This is regarded as the "historic dollar value" of the endowment fund. The remaining portion of the donor-restricted endowment fund that is regarded as "net appreciation" is classified as net assets with donor restrictions until those amounts are appropriated for expenditure by ARL.

#### **Estimates**

The preparation of financial statements in accordance with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### **Subsequent Events**

Subsequent events have been evaluated through June 14, 2023, which is the date the financial statements were available to be issued. There were no events that met the criteria for recognition or disclosure in the financial statements.

#### **Tax Positions**

ARL accounts for uncertainty in income taxes in accordance with ASC Topic, *Income Taxes*. This standard clarifies the accounting for uncertainty in tax positions and prescribes a recognition threshold and measurement attribute for the financial statements regarding a tax position taken or expected to be taken in a tax return. ARL has determined that there are no uncertain tax positions which qualify for either recognition or disclosure in the financial statements at December 31, 2022 and 2021. ARL's information returns are subject to examination by the Federal and state jurisdictions.

## **Unamortized Debt Issuance Costs**

Debt issuance costs of \$197,609 are amortized on a straight-line basis over the length of the loan, which approximates the effective interest method (see Note 12). Amortization expense was \$6,643 and \$6,624 for the years ended December 31, 2022 and 2021, respectively, and is included in other expenses in the accompanying statements of functional expenses. Annual amortization expense is expected to be \$6,643 through 2050.

# 3. INVESTMENTS

The following tables set forth, by level within the fair value hierarchy (see Note 2), ARL's investments at fair value as of December 31:

			2022		
Investment Type	Level 1	Level 2	Level 3	Net Asset Value as Practical Expedient	Total
Global equities: Developed markets* Emerging markets*	\$ 21,492,775 	\$ - -	\$ - -	\$ 22,401,835 5,767,471	\$ 43,894,610 5,767,471
Total global equities	21,492,775	-	-	28,169,306	49,662,081
Private investments*	-	-	-	239,893	239,893
Hedge funds*	-	-	-	6,325,041	6,325,041
Global fixed income: Corporate*	9,852,336	-	-	2,298,071	12,150,407
Other investments: Money market funds	10,265,442	-	-	-	10,265,442
Accrued investment income	33,233				33,233
Total	\$ 41,643,786	<u>\$ -</u>	<u>\$ -</u>	\$ 37,032,311	\$ 78,676,097
			2021		
				Net Asset Value as Practical	
Investment Type	Level 1	Level 2	Level 3	Expedient	Total
Global equities:			LEVELS	LAPCUICIT	<u>Total</u>
Developed markets* Emerging markets*	\$ 31,094,327 	\$ -	\$ - 	\$ 26,337,447 	\$ 57,431,774 7,068,717
	\$ 31,094,327 - - 31,094,327	\$ -		\$ 26,337,447	\$ 57,431,774
Emerging markets*		\$ -		\$ 26,337,447 	\$ 57,431,774 7,068,717
Emerging markets*  Total global equities		\$ - - -		\$ 26,337,447 7,068,717 33,406,164	\$ 57,431,774 7,068,717 64,500,491
Emerging markets*  Total global equities  Private investments*		\$ - - - -		\$ 26,337,447 7,068,717 33,406,164 50,000	\$ 57,431,774 7,068,717 64,500,491 50,000 6,997,992
Emerging markets*  Total global equities  Private investments*  Hedge funds*  Global fixed income:	31,094,327	\$ - - - -		\$ 26,337,447 7,068,717 33,406,164 50,000 6,997,992	\$ 57,431,774 7,068,717 64,500,491 50,000 6,997,992
Emerging markets*  Total global equities  Private investments*  Hedge funds*  Global fixed income:	31,094,327	\$ - - - -		\$ 26,337,447 7,068,717 33,406,164 50,000 6,997,992	\$ 57,431,774 7,068,717 64,500,491 50,000 6,997,992 14,139,950

Notes to Financial Statements December 31, 2022 and 2021

### **3. INVESTMENTS** (Continued)

\* In accordance with ASU 2015-07, certain investments that are measured at fair value using the NAV per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy. The fair value amounts presented in the table on page 16 are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the statements of financial position.

During 2022 and 2021, the following investment activity occurred:

	2022	2021
Net unrealized gains (losses) Net realized gains Interest and dividends	\$ (19,351,676) 3,260,828 959,376	\$ 4,045,427 3,160,755 3,037,054
Investment fees  Less - investment return appropriated for current	(331,770) (15,463,242)	(311,989) 9,931,247
operations	3,748,143	3,540,540
Investment return reduced by appropriation for current operations	\$ (19,211,38 <u>5</u> )	\$ 6,390,707

In addition to the investment activity outlined above, other investment activity included contributions and bequests, the sale of investment land, and other operational transfers into and from the investment portfolio.

ARL has committed to contributing an additional \$1,720,000 in capital to two of the private investments as of December 31, 2022.

## 4. ENDOWMENT, CAPITAL SPENDING FUND AND FACILITIES FUND

Included in net assets at December 31, 2022 and 2021, are the following named funds:

#### **Donor-Restricted Endowments:**

- Ruth K. Howland Soles Fund was established as a donor-restricted endowment fund held in perpetuity. Income from this fund is not donor-restricted.
- o <u>Martha J. Atkins Fund</u> is an endowment recorded as a donor-restricted endowment fund held in perpetuity, with the income restricted for maintenance of a shelter on Cape Cod.
- O Grace M. Marks Fund was established in 1993 through a bequest from the estate of Elliot P. Marks, with the income to be used in connection with the spaying or neutering of dogs and cats belonging to year-round residents of Barnstable County in Massachusetts. In 2008, the probate court in Barnstable County authorized an expansion of the bequest to include residents of southeastern Massachusetts. The balance of the fund is classified in net assets with donor restrictions and the income is also recorded as net assets with donor restrictions.
- William L. and Eva Edgar Wright Fund was established as a donor-restricted endowment fund held in perpetuity. Income from this fund is not donor-restricted.

### 4. ENDOWMENT, CAPITAL SPENDING FUND AND FACILITIES FUND (Continued)

## **Donor-Restricted Endowments:** (Continued)

- <u>Selwyn A. Kudisch Fund</u> was established as a donor-restricted endowment fund held in perpetuity. Income from this fund is restricted to support shelter dogs.
- Ruth A. Safford Fund was originally established with donor stipulations that the money be used for the construction of an animal shelter. Using these resources, ARL constructed the Safford Memorial Shelter in 1985. Unless needed for future qualifying capital projects, the remaining funds are to be considered a donor-restricted endowment fund, with the investment income restricted for the operation and maintenance of the shelter. Since the fund may be used for future capital projects, the entire balance is considered to be with donor restrictions.

The balance of donor-restricted endowment funds as of December 31, 2022 and 2021, is as follows:

	2022	2021
Other pooled donor endowments Ruth K. Howland Soles Fund Martha J. Atkins Fund Grace M. Marks Fund William L. and Eva Edgar Wright Fund Selwyn A. Kudisch Fund Ruth A. Safford Fund	\$ 14,410,454 2,202,240 801,805 732,586 308,063 45,736 39,769	\$ 18,013,509 2,752,867 1,002,280 915,754 385,089 57,172 49,713
	<u>\$ 18,540,653</u>	<u>\$ 23,176,384</u>

## **Board-Designated Endowment Funds:**

<u>Frederick W. Potter, Jr. Fund</u> was established for purposes of "the alleviation of and minimizing the suffering, human abuse and neglect of animal life, both domesticated and wild, which comes within ARL's jurisdiction". For accounting purposes, ARL considers these stipulations entirely within the mission of ARL and classifies the principal and income of these funds as without donor restrictions.

The balance of Board-designated endowment funds at December 31, 2022 and 2021, is as follows:

	2022	2021
Other operating and unnamed funds functioning as endowment	\$ 55,465,268	\$ 66,944,138
Frederick W. Potter, Jr. Fund	4,747,600	<u>5,934,646</u>
	\$ 60,212,868	\$ 72,878,784

In 2020, the Board voted to transfer any remaining balances in the capital spending fund as of January 1, 2021, into a new facilities fund. Assets in the new facilities fund are maintained with general operating cash. The balance of the facilities fund was \$1,661,898 at December 31, 2022 and 2021. No disbursements were made from the fund in 2021 or 2022.

## 4. ENDOWMENT, CAPITAL SPENDING FUND AND FACILITIES FUND (Continued)

# **Board-Designated Endowment Funds:** (Continued)

The activity pertaining to the capital spending fund and facilities fund for the years ended December 31, 2022 and 2021, is as follows:

	2022	2021
Balance, beginning of year	\$ 1,661,898	\$ 1,663,004
Investment return, net of investment fees of \$489		(1,106)
Balance, end of year	<u>\$ 1,661,898</u>	\$ 1,661,898

Changes in endowment net assets are as follows for the years ended December 31, 2022 and 2021:

	Without Donor Restrictions	With Donor <u>Restrictions</u>	Total <u>Endowment</u>
Endowment net assets, December 31, 2020	<u>\$ 66,202,604</u>	\$ 21,559,47 <u>6</u>	\$ 87,762,080
Investment return: Net realized gains Investment income Investment fees and other Net unrealized gains Total investment return	2,341,435 2,279,417 (420,035) 2,988,373 7,189,190	793,564 741,019 (77,334) 1,044,328 2,501,577	3,134,999 3,020,436 (497,369) 4,032,701 9,690,767
Contributions and bequests Appropriation of endowment assets for expenditure	2,142,861 (2,655,871)	- (884,669)	2,142,861 (3,540,540)
Sub-total	6,676,180	1,616,908	8,293,088
Endowment net assets, December 31, 2021	72,878,784	23,176,384	96,055,168
Investment return: Net realized gains Investment income Investment fees and other Net unrealized losses Total investment return	2,463,082 702,444 (250,359) (14,593,630) (11,678,463)	780,070 222,708 (79,633) (4,654,974) (3,731,829)	3,243,152 925,152 (329,992) (19,248,604) (15,410,292)
Contributions and bequests Appropriation of endowment assets	1,856,787	-	1,856,787
for expenditure	(2,844,241)	(903,902)	(3,748,143)
Sub-total	(12,665,917)	(4,635,731)	(17,301,648)
Endowment net assets, December 31, 2022	\$ 60,212,867	<u>\$ 18,540,653</u>	\$ 78,753,520

Notes to Financial Statements December 31, 2022 and 2021

#### 5. PLEDGES RECEIVABLE

Pledges receivable are expected to be received as follows at December 31:

	2022	2021
Due within one year	\$ 957,063	\$ 1,419,857
Due within two years	55,000	111,465
Due within three years	50,000	50,000
•	1,062,063	1,581,322
Less - discount	7,540	3,318
Less - current portion	957,063	1,419,857
Pledges receivable, net of current portion and discount	<u>\$ 97,460</u>	\$ 158,147

The pledges have been discounted using rates of 5.2% and 1.6% rate as of December 31, 2022 and 2021, respectively.

Three sources represent approximately 67% of the total outstanding pledges receivable at December 31, 2022 (see below). Two donor's balance represents approximately 67% of the total outstanding pledges receivable at December 31, 2021 (see below).

The Employee Retention Tax Credit (ERTC) established by the Coronavirus Aid, Relief, and Economic Security Act (CARES Act) passed in March 2020, provided a refundable tax credit against certain employment taxes in an amount up to \$5,000 per employee an eligible employer paid between March 12, 2020 and December 31, 2020. On December 27, 2020, the Consolidated Appropriations Act (CAA) was signed into law and extended and expanded the ERTC through September 2021, relaxed the eligibility requirements and retroactively allowed Paycheck Protection Program (PPP) recipients to be eligible for the ERTC in 2020.

ARL had determined that it was qualified to retroactively apply for the ERTC and believed it was probable that it would receive a refund totaling \$527,958 after filing amended 2020 Federal employment tax returns. In 2021, ARL filed amended quarter-three and quarter-four 2020 Federal employment tax returns in order to claim the ERTC. Eligibility for the credit and the credit calculations are subject to review and approval by the Federal government. In late 2021, ARL received payment on their quarter-three amendment. Due to the Internal Revenue Service (IRS) processing delays, the quarter-four credit was still outstanding as of December 31, 2022 and 2021. In 2022, ARL determined that it had overestimated the expected credit and reduced the amount by \$56,056. At December 31, 2022 and 2021, \$448,234 and \$504,290, respectively, are included in the current portion of pledges receivable without donor restrictions in the accompanying statements of financial position. In the opinion of management, the results of the pending review will not have a material effect on the financial position of ARL as of December 31, 2022, and on the changes in its net assets for the year then ended.

Notes to Financial Statements December 31, 2022 and 2021

#### 6. PENSION PLANS

### **Deferred Compensation Plan**

ARL has a deferred compensation plan in accordance with Section 457(b) of the IRC with designated members of ARL's senior management. Under the plan, ARL made available to the employees additional compensation within IRC limits. Employer contributions, if any, and related earnings vest immediately upon payment or being earned. The employees may decide to defer additional compensation in accordance with IRC limits. There were three participants in 2022 and 2021. Compensation expense under this agreement was \$32,500 and \$31,500 for the years ended December 31, 2022 and 2021, respectively, and is included in salaries, payroll taxes and benefits in the accompanying statements of functional expenses. At December 31, 2022 and 2021, \$224,419 and \$347,348, respectively, of deferred compensation is included in cash and equivalents and accounts payable and accrued expenses in the accompanying statements of financial position.

### 403(b) Plan

ARL operates a voluntary defined contribution retirement plan in accordance with IRC Section 403(b). Employees may withhold contributions from their salaries on a tax-deferred basis within IRC limits. All employees who work or are scheduled to work a minimum of 1,000 hours in a twelve-month period are eligible for the plan. ARL makes contributions of up to 3% of an eligible employee's salary. Employer contributions vest in accordance with the plan. For the years ended December 31, 2022 and 2021, ARL made contributions of \$138,731 and \$118,739, respectively, to the plan, which are included in salaries, payroll taxes and benefits in the accompanying statements of functional expenses.

## 7. PROPERTY AND EQUIPMENT

Property and equipment consisted of the following as of December 31:

	2022	2021
Land	\$ 504,886	\$ 504,886
Buildings and improvements	26,131,901	24,535,226
Equipment	747,476	708,222
Motor vehicles	1,142,729	1,171,522
Furniture and fixtures	516,140	499,914
	29,043,132	27,419,770
Less - accumulated depreciation	6,832,481	6,038,347
	\$ 22,210,651	\$ 21,381,423

Depreciation expense on property and equipment was \$954,146 and \$589,512 for the years ended December 31, 2022 and 2021, respectively. See Note 2 for a description of ARL's accounting policies for property and equipment and depreciation.

#### 8. BENEFICIAL INTEREST IN PERPETUAL TRUSTS

ARL has beneficial interests in several perpetual trusts held and invested by third party trustees for the benefit of various not-for-profit organizations. The principal, as well as annual gains or losses on the investments of each trust, are restricted in perpetuity. The interest and dividend income generated by the investments is distributed each year by trustees to the beneficiaries and is reported by ARL as income from trusts without donor restrictions in the accompanying statements of activities and changes in net assets. ARL recognized \$770,550 and \$718,138 in distributions from trusts in 2022 and 2021, respectively.

Notes to Financial Statements December 31, 2022 and 2021

### 8. BENEFICIAL INTEREST IN PERPETUAL TRUSTS (Continued)

In accordance with U.S. GAAP, ARL has recorded in the accompanying financial statements the fair value (measured as fair value of the trusts' assets based on ARL's share of ownership in each trust) of its beneficial interest in the trusts as net assets with donor restrictions.

Gains and losses on investments are considered changes in the present value of expected cash flows and are recognized as changes in net assets with donor restrictions. ARL's interest in these trusts, based on the fair value of trust assets (Level 1 input) and ARL's share of ownership in the trusts (Level 3 input), was estimated at \$12,569,835 and \$16,223,000 after recording a change in the value of its interest of \$(3,653,165) and \$1,305,825 for the years ended December 31, 2022 and 2021, respectively.

	2022	2021
Balance at beginning of year	\$ 16,223,000	\$ 14,917,175
Increase (decrease) in value of interest	(3,653,165)	1,305,825
Balance at end of year	<u>\$ 12,569,835</u>	\$ 16,223,000

## 9. CONCENTRATION OF CREDIT RISK

ARL maintains its operating cash balances in Massachusetts banks. The Federal Deposit Insurance Corporation (FDIC) insures balances at each bank up to certain amounts. At certain times during the year, cash balances exceeded the insured amounts. ARL has not experienced any losses in such accounts. Management believes ARL is not exposed to any significant credit risk on its operating cash balances. However, in early 2023, ARL took measures to ensure that cash balances will not exceed insured amounts in the future.

### 10. LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

ARL's financial assets available within one year from the statements of financial position date for general operating expenses are as follows as of December 31:

	2022	2021
Unencumbered financial assets Accounts and pledges receivable for general expenditures due in one year or less Appropriation of donor-restricted endowments for use over next twelve months Appropriation of quasi-endowments for use over next twelve months	\$ 3,742,951	\$ 1,544,029
	1,395,091	1,596,026
	81,912	80,038
	3,821,212	3,668,105
Total financial assets available to meet general expenditures over next twelve months	\$ 9,041,166	\$ 6,888,1 <u>98</u>

In addition to the \$9,041,166 and \$6,888,198 of total financial assets available to meet general expenditures over the next twelve months as of December 31, 2022 and 2021, respectively, ARL has future expendable Board-designated reserves of \$57,384,775 and \$70,616,984, respectively. ARL manages liquidity by structuring financial assets to be available as general expenditures, liabilities, and other obligations become due. ARL invests cash in excess of short-term requirements in money market funds.

Notes to Financial Statements December 31, 2022 and 2021

#### 11. CONDITIONAL GRANT

In 2021, ARL applied for, and was awarded, a second draw forgivable loan from the PPP in the amount of \$1,337,757. The funds were to be used to pay certain payroll costs, including benefits, as well as interest on mortgages, rents and utilities during the covered period as defined in the CARES Act. There are no covenants with which to comply, and the note was not secured by any collateral as of December 31, 2021.

There was no accrued interest recorded on the note payable as of December 31, 2021, as it would be immaterial to the overall financial statements.

As of December 31, 2021, ARL submitted the application for forgiveness, and the balance was fully forgiven in January 2022. The balance is included in public support in the accompanying 2022 statement of activities and changes in net assets, and is reflected as conditional grant advance in the accompanying 2021 statement of financial position.

#### 12. TAX-EXEMPT BOND

ARL has agreements with the Massachusetts Development Finance Agency and a bank in connection with the issuance of \$12,600,000 of Massachusetts Development Finance Agency Revenue Bonds, Series 2020 draw down bonds (Series 2020 bonds). The Series 2020 bonds accrue interest at an initial rate of 2.55% through October 2040. Subsequently, the interest rate through October 2050 will be fixed at an amount equal to the product of the Tax-Exempt Equivalency Factor in effect as of September 24, 2040, multiplied by the sum of the Federal Home Loan Bank of Boston rate in effect as of that date plus 1.5%. Interest-only payments were due monthly through October 2022. Thereafter, principal and interest payments of \$52,748 are due monthly through October 2040. Payment amounts for the period of November 2040 through October 2050 will be calculated based on the updated interest rate. Interest expense was \$256,372 and \$95,650 for the years ended December 31, 2022 and 2021, respectively, and is included in other expenses in the accompanying statements of functional expenses. The bond is secured by all assets of ARL.

	2022	<u>2021</u>
Tax-exempt bond Less - current portion Less - unamortized debt issuance costs	\$ 12,545,974 312,298 182,788	\$ 9,171,534 51,106 188,082
Tax-exempt bond, net of current portion and unamortized debt issuance costs	<u>\$ 12,050,888</u>	\$ 8,932,346

The bond has certain financial and reporting covenants with which ARL was in compliance as of December 31, 2022.

Future minimum principal payments over the next five years are as follows:

2023	\$ 312,298
2024	\$ 319,589
2025	\$ 328,830
2026	\$ 337,433
2027	\$ 346,262