

A champion for animals

FINANCIAL STATEMENTS
DECEMBER 31, 2023 AND 2022

Contents December 31, 2023 and 2022

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## Independent Auditor's Report

To the Board of Directors of Animal Rescue League of Boston:

### **Opinion**

We have audited the financial statements of Animal Rescue League of Boston (a Massachusetts corporation, not-for-profit) (ARL), which comprise the statements of financial position as of December 31, 2023 and 2022, and the related statements of activities and changes in net assets, cash flows and functional expenses for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Animal Rescue League of Boston as of December 31, 2023 and 2022, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Basis for Opinion**

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of ARL and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, which raise substantial doubt about ARL's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance, and therefore, is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

### Auditor's Responsibilities for the Audit of the Financial Statements (Continued)

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of ARL's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, which raise substantial doubt about ARL's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Westborough, Massachusetts June 20, 2024

Statements of Financial Position December 31, 2023 and 2022

Assets	2023	2022
Current Assets:		
Cash and equivalents	\$ 8,316,579	\$ 7,689,955
Current portion of pledges receivable	396,707	957,063
Accounts receivable	209,720	438,028
Prepaid expenses and other assets	341,420	320,814
Total current assets	9,264,426	9,405,860
Pledges Receivable, net	47,259	97,460
Investments, at fair value	88,175,725	78,676,097
Property and Equipment, net	21,146,987	22,210,651
Beneficial Interest in Perpetual Trusts	14,037,390	12,569,835
Total assets	\$ 132,671,787	\$ 122,959,903
Liabilities and Net Assets		
Current Liabilities:		
Current portion of tax-exempt bond	\$ 319,589	\$ 312,298
Accounts payable and accrued expenses	1,220,643	2,143,382
Total current liabilities	1,540,232	2,455,680
Tax-Exempt Bond, net of current portion and		
unamortized debt issuance costs	11,737,885	12,050,888
Total liabilities	13,278,117	14,506,568
Net Assets:		
Without donor restrictions:		
Undesignated	11,639,870	12,201,870
Board designated	69,177,981	61,874,766
Total without donor restrictions	80,817,851	74,076,636
With donor restrictions	38,575,819	34,376,699
Total net assets	119,393,670	108,453,335
Total liabilities and net assets	\$ 132,671,787	\$ 122,959,903

Statement of Activities and Changes in Net Assets For the Year Ended December 31, 2023

	Without Donor Restrictions	With Donor Restrictions	Total
Operating Revenues:			
Services fees and other income	\$ 4,342,499	\$ -	\$ 4,342,499
Investment spending policy	3,903,124	-	3,903,124
Public support	3,479,848	-	3,479,848
Bequests	905,000	=	905,000
Income from trusts	565,960	=	565,960
Net assets released from purpose restrictions	187,848	-	187,848
Net assets released from time restrictions	20,000	=	20,000
In-kind donations	189,328		189,328
Total operating revenues	13,593,607		13,593,607
Operating Expenses:			
Program services	11,114,968	-	11,114,968
Management and general	1,551,398	-	1,551,398
Fundraising	922,835		922,835
Total operating expenses	13,589,201		13,589,201
Changes in net assets from operations	4,406		4,406
Non-Operating Activities:			
Investment return, net	6,295,715	2,015,642	8,311,357
Change in beneficial interest in perpetual trusts	-	1,467,555	1,467,555
Bequests	1,001,677	353,376	1,355,053
Public support	56,056	577,976	634,032
In-kind capital donations	43,260	-	43,260
Costs associated with investment in land	(1,648)	-	(1,648)
Loss on disposal of property and equipment	(4,483)	-	(4,483)
Net assets released from purpose restrictions	7,581	(195,429)	(187,848)
Net assets released from time restrictions	-	(20,000)	(20,000)
Site exploration costs	(661,349)		(661,349)
Total non-operating activities	6,736,809	4,199,120	10,935,929
Changes in net assets	6,741,215	4,199,120	10,940,335
Net Assets:			
Beginning of year	74,076,636	34,376,699	108,453,335
End of year	\$ 80,817,851	\$ 38,575,819	\$ 119,393,670

Statement of Activities and Changes in Net Assets For the Year Ended December 31, 2022

	Without Donor Restrictions	With Donor Restrictions	Total
Operating Revenues:			
Services fees and other income	\$ 3,351,738	\$ -	\$ 3,351,738
Investment spending policy	3,748,143	- -	3,748,143
Public support	4,387,517	-	4,387,517
Bequests	120,000	-	120,000
Income from trusts	770,550	-	770,550
Net assets released from purpose restrictions	119,125	-	119,125
Net assets released from time restrictions	20,000	-	20,000
In-kind donations	200,128		200,128
Total operating revenues	12,717,201		12,717,201
Operating Expenses:			
Program services	10,239,588	-	10,239,588
Management and general	1,723,873	-	1,723,873
Fundraising	748,855	<del>_</del> _	748,855
Total operating expenses	12,712,316		12,712,316
Changes in net assets from operations	4,885		4,885
Non-Operating Activities:			
Investment return, net	(14,493,516)	(4,717,869)	(19,211,385)
Change in beneficial interest in perpetual trusts	-	(3,653,165)	(3,653,165)
Bequests	1,854,358	120,130	1,974,488
Public support	(56,056)	1,665,896	1,609,840
In-kind capital donations	99,903		99,903
Costs associated with investment in land	(2,186)	-	(2,186)
Gain on disposal of property and equipment	16,084	-	16,084
Net assets released from purpose restrictions	285,842	(404,967)	(119,125)
Net assets released from time restrictions	-	(20,000)	(20,000)
Construction project expenses	(33,803)		(33,803)
Total non-operating activities	(12,329,374)	(7,009,975)	(19,339,349)
Changes in net assets	(12,324,489)	(7,009,975)	(19,334,464)
Net Assets:			
Beginning of year	86,401,125	41,386,674	127,787,799
End of year	\$ 74,076,636	\$ 34,376,699	\$ 108,453,335

Statements of Cash Flows For the Years Ended December 31, 2023 and 2022

	2023	2022
Cash Flows from Operating Activities:		
Changes in net assets	\$ 10,940,335	\$ (19,334,464)
Adjustments to reconcile changes in net assets to net cash and		
equivalents provided by (used in) operating activities:		
Depreciation and amortization	967,646	960,789
Net realized and unrealized (gains) losses on investments	(11,212,212)	16,090,848
Change in beneficial interest in perpetual trusts	(1,467,555)	3,653,165
Capital grants	(7,581)	(285,842)
(Gain) loss on disposal of property and equipment	4,483	(16,084)
Change in discount on pledges receivable	(4,799)	4,220
Changes in operating assets and liabilities:		
Accounts receivable	228,308	(261,859)
Prepaid expenses and other assets	(20,606)	(7,840)
Pledges receivable	615,356	519,261
Accounts payable and accrued expenses	(312,398)	192,603
Conditional grant advance		(1,337,757)
Net cash provided by (used in) operating activities	(269,023)	177,040
Cash Flows from Investing Activities:		
Sales of investments	14,283,907	18,735,655
Purchases of investments	(12,571,323)	(17,112,481)
Acquisition of property and equipment	(512,219)	(1,797,673)
Net cash provided by (used in) investing activities	1,200,365	(174,499)
Cash Flows from Financing Activities:		
Proceeds from (payments on) tax-exempt bond debt, net	(312,299)	3,373,091
Capital grants	7,581	285,842
Net cash provided by (used in) financing activities	(304,718)	3,658,933
Net Change in Cash and Equivalents	626,624	3,661,474
Cash and Equivalents:		
Beginning of year	7,689,955	4,028,481
		<u> </u>
End of year	\$ 8,316,579	\$ 7,689,955
Supplemental Disclosures:		
Property & equipment financed through accounts payable		
and accrued expenses	\$ 47,360	\$ 657,701
Cash paid for interest	\$ 320,673	\$ 248,963

Statement of Functional Expenses For the Year Ended December 31, 2023

	Program Services			S	_				
	Animal Care and Adoption	Veterinary Services	Animal Protection	Community Programs	Total Program Services	Management and General	Fundraising	Total Supporting Services	Total
Salaries, payroll taxes and benefits	\$ 2,247,164	\$ 2,998,878	\$ 702,829	\$ 632,131	\$ 6,581,002	\$ 1,571,321	\$ 432,789	\$ 2,004,110	\$ 8,585,112
Animal care services, equipment and									
supplies	151,645	787,219	5,205	83,987	1,028,056	262	-	262	1,028,318
Depreciation	135,258	217,240	43,015	41,961	437,474	523,585	-	523,585	961,059
Other expenses	29,577	61,349	18	1,026	91,970	437,051	2,277	439,328	531,298
Maintenance and repair services	92,471	164,168	29,351	28,632	314,622	153,624	-	153,624	468,246
Occupancy	112,017	157,799	33,388	35,044	338,248	97,748	182	97,930	436,178
Design, printing and postage	24,929	41,103	7,189	7,215	80,436	45,795	207,787	253,582	334,018
Insurance	-	-	-	-	-	315,586	-	315,586	315,586
Information technology	23,490	25,462	8,008	5,327	62,287	187,854	42,845	230,699	292,986
Travel and vehicle expense	20,633	63,454	35,578	38,328	157,993	46,255	48,224	94,479	252,472
Other professional services	9,721	17,392	5,882	2,954	35,949	60,550	26,125	86,675	122,624
Office expenses	12,255	27,631	3,881	4,690	48,457	21,685	1,526	23,211	71,668
Audit and tax services	-	-	-	-	-	56,800	-	56,800	56,800
Legal services	4,704	7,555	5,568	1,459	19,286	26,000	-	26,000	45,286
Conferences and meetings	3,688	28,470	4,128	2,052	38,338	1,480	200	1,680	40,018
Lobbying services	-	-	26,144	-	26,144	-	-	-	26,144
Advertising and promotion	3,543	5,630	1,111	1,404	11,688	2,200	7,500	9,700	21,388
Allocation of management and general	565,425	916,092	181,595	179,906	1,843,018	(1,996,398)	153,380	(1,843,018)	
Total expenses	\$ 3,436,520	\$ 5,519,442	\$ 1,092,890	\$ 1,066,116	\$ 11,114,968	\$ 1,551,398	\$ 922,835	\$ 2,474,233	\$ 13,589,201

Statement of Functional Expenses For the Year Ended December 31, 2022

	Program Services				Supporting Services				
	Animal Care and Adoption	Veterinary Services	Animal Protection	Community Programs	Total Program Services	Management and General	Fundraising	Total Supporting Services	Total
Salaries, payroll taxes and benefits	\$ 2,229,750	\$ 2,505,127	\$ 695,730	\$ 413,379	\$ 5,843,986	\$ 1,634,317	\$ 343,470	\$ 1,977,787	\$ 7,821,773
Animal care services, equipment and									
supplies	113,878	744,639	12,894	160,525	1,031,936	335	17	352	1,032,288
Depreciation	144,288	202,823	46,657	36,223	429,991	524,155	-	524,155	954,146
Other expenses	22,552	48,903	1,011	8	72,474	347,002	627	347,629	420,103
Maintenance and repair services	128,304	186,784	39,669	30,798	385,555	184,939	-	184,939	570,494
Occupancy	101,722	112,235	27,612	22,888	264,457	71,965	56	72,021	336,478
Design, printing and postage	24,007	38,916	7,774	5,901	76,598	41,026	181,991	223,017	299,615
Insurance	-	-	-	-	-	347,337	-	347,337	347,337
Information technology	19,187	15,584	6,615	3,466	44,852	229,648	42,011	271,659	316,511
Travel and vehicle expense	22,250	55,451	27,311	27,469	132,481	34,616	43,566	78,182	210,663
Other professional services	13,486	18,184	13,592	3,248	48,510	13,738	3,759	17,497	66,007
Office expenses	13,419	33,986	4,659	3,829	55,893	20,126	1,028	21,154	77,047
Audit and tax services	-	-	-	-	-	54,800	-	54,800	54,800
Legal services	9,868	13,872	9,161	2,477	35,378	34,381	-	34,381	69,759
Conferences and meetings	5,122	15,026	6,905	1,028	28,081	8,579	-	8,579	36,660
Lobbying services	-	-	20,004	-	20,004	-	-	-	20,004
Advertising and promotion	23,780	33,427	7,690	5,969	70,866	250	7,515	7,765	78,631
Allocation of management and general	564,755	804,875	183,840	145,056	1,698,526	(1,823,341)	124,815	(1,698,526)	
Total expenses	\$ 3,436,368	\$ 4,829,832	\$ 1,111,124	\$ 862,264	\$ 10,239,588	\$ 1,723,873	\$ 748,855	\$ 2,472,728	\$ 12,712,316

Notes to Financial Statements December 31, 2023 and 2022

#### 1. OPERATIONS AND NONPROFIT STATUS

The Animal Rescue League of Boston (ARL) is an unwavering champion for animals in need, committed to keeping them safe and healthy in habitats and homes. A Massachusetts nonprofit organization founded in 1899, ARL provides high quality veterinary care, adoption, and rescue services while also confronting the root causes of animal cruelty and neglect through innovative community programs, police investigations, and public advocacy.

ARL is exempt from Federal income taxes as an organization (not a private foundation) formed for charitable purposes under Section 501(c)(3) of the Internal Revenue Code (IRC). ARL is also exempt from state income taxes. Donors may deduct contributions made to ARL within the IRC requirements.

#### 2. SIGNIFICANT ACCOUNTING POLICIES

#### **Basis of Presentation**

ARL prepares its financial statements in accordance with generally accepted accounting standards and principles (U.S. GAAP) established by the Financial Accounting Standards Board (FASB). References to U.S. GAAP in these notes are to the FASB Accounting Standards Codification (ASC).

### **Adoption of New Accounting Standard**

In June 2016, the FASB issued Accounting Standards Update (ASU) 2016-13, Financial Instruments - Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments. ASU 2016-13 replaces the "incurred loss" credit losses framework with a new accounting standard that requires management's measurement of the allowance for credit losses to be based on a broader range of reasonable and supportable information for lifetime credit loss estimates. This ASU was adopted effective January 1, 2023, with no significant impact to ARL's financial statements.

## **Statements of Activities and Changes in Net Assets**

Transactions deemed by management to be ongoing, major, or central to the provision of program services are reported as operating revenues and operating expenses in the accompanying statements of activities and changes in net assets. Peripheral or incidental transactions are reported as non-operating activities. Non-operating activities include bequests, restricted public support and releases thereof, costs associated with investment in land, loss on disposal of property and equipment, gain on sale of property and equipment, in-kind capital donations, construction project expenses, site exploration costs, changes in beneficial interest in perpetual trusts, and investment activity (see Note 3).

#### **Cash and Equivalents**

For purposes of the statements of cash flows, management considers all highly liquid investments held for operating purposes with initial maturities of three months or less to be cash and equivalents. Cash and equivalents include amounts held for operating and facilities planning purposes. Given the seasonal nature of ARL's fundraising, amounts collected prior to year-end may fluctuate from year-to-year. Cash and equivalents held by investment managers are considered part of investments.

### Pledges Receivable and Allowance for Uncollectible Accounts

Pledges receivable are recorded at net realizable value. An allowance for uncollectible accounts is recorded based on management's analysis of specific accounts and the estimate of amounts that may be uncollectible, if any. There was no allowance for uncollectible pledges as of December 31, 2023 and 2022.

Notes to Financial Statements December 31, 2023 and 2022

### 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Accounts Receivable and Allowance for Credit Losses**

Accounts receivable are presented net of ARL's allowance for credit losses as of December 31, 2023, and allowance for doubtful accounts as of December 31, 2022. Beginning on January 1, 2023, ARL accounts for credit losses under ASC Topic 326 using an expected credit loss impairment model for financial instruments. ARL's expected credit allowance methodology for accounts receivable is developed using historical experience, present economic conditions, and other relevant factors management considers relevant to estimate expected credit losses. Management performs ongoing evaluations of ARL's receivables. Prior to the adoption of ASC Topic 326, an allowance for potentially uncollectible accounts was recorded based upon management's analysis of specific accounts and their estimate of accounts may be uncollectable. As of December 31, 2023, ARL determined no allowance for credit losses was necessary. As of December 31, 2022, ARL determined no allowance for doubtful accounts was necessary.

Accounts receivable as of January 1, 2022, was \$176,169.

#### **Fair Value Measurements**

ARL follows the accounting and disclosure standards pertaining to ASC Topic, *Fair Value Measurements*, for qualifying assets and liabilities. Fair value is defined as the price that ARL would receive upon selling an asset or pay to settle a liability in an orderly transaction between market participants.

ARL uses a framework for measuring fair value that includes a hierarchy that categorizes and prioritizes the sources used to measure and disclose fair value. This hierarchy is broken down into three levels based on inputs that market participants would use in valuing the financial instruments based on market data obtained from sources independent of ARL. Inputs refer broadly to the assumptions that market participants would use in pricing the financial instrument, including assumptions about risk. Inputs may be observable or unobservable. Observable inputs are inputs that reflect the assumptions market participants would use in pricing the financial instrument developed based on market data obtained from sources independent of the reporting entity. Unobservable inputs are inputs that reflect the reporting entity's own assumptions about the assumptions market participants would use in pricing the asset developed based on the best information available.

The three-tier hierarchy of inputs is summarized in the three broad levels as follows:

- Level 1 Inputs that reflect unadjusted quoted prices in active markets for identical assets at the measurement date.
- Level 2 Inputs other than quoted prices that are observable for the asset either directly or indirectly, including inputs in markets that are not considered to be active.
- Level 3 Inputs that are unobservable, and which require significant judgment or estimation.

A qualifying asset or liability's level within the framework is based upon the lowest level of any input that is significant to the fair value measurement.

Cash and Equivalents

Cash and equivalents are considered Level 1 in the fair value hierarchy.

Notes to Financial Statements December 31, 2023 and 2022

### 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Fair Value Measurements (Continued)

#### Investments

Investments are recorded in the financial statements at fair value. If an investment is directly held by ARL and an active market with quoted prices exists, the market price of an identical security is used to report fair value. ARL's interests in other investment funds, such as marketable alternatives, are generally reported at the net asset value (NAV) reported by fund managers, which is used as a practical expedient to estimate the fair value, unless it is probable that all or a portion of the investment will be sold for an amount different from NAV. As of December 31, 2023 and 2022, ARL had no plans to sell investments at amounts different from NAV.

Under the provisions of FASB's ASU No. 2015-07, Fair Value Measurement (Topic 820): Disclosures for Investments in Certain Entities That Calculate Net Asset Value per Share (or Its Equivalent), ARL is allowed to measure the fair value of certain investments using the value per share of the investments.

Descriptions of the valuation methodologies used for assets measured at fair value are included on pages 11 and 12.

#### Beneficial Interest in Perpetual Trusts

The value of ARL's interest in perpetual trusts (see Note 8) is determined using Level 1 inputs (the fair value of trust assets) and Level 3 inputs (ARL's share of ownership in the trusts).

#### All Other Assets and Liabilities

The carrying value of all other qualifying assets and liabilities does not differ materially from its estimated fair value and is considered Level 1 in the fair value hierarchy.

### **Property and Equipment and Depreciation**

Property and equipment with a value of \$5,000 or more are recorded at cost at the date of acquisition or at fair value at the date of donation. Depreciation is computed using the straight-line method over the following estimated useful lives (see Note 7):

Buildings and improvements	5 - 40 years
Equipment	3 - 20 years
Motor vehicles	3 - 10 years
Furniture and fixtures	3 - 20 years

#### Land is not depreciated.

ARL reviews its investment in property and equipment for impairment whenever events or changes in circumstances indicate that the carrying value of such property and equipment may not be recoverable. Recoverability is measured by a comparison of the carrying amount of the assets to the future net undiscounted cash flow expected to be generated by the asset and any estimated proceeds from the eventual disposition of the asset. If the property and equipment are considered to be impaired, the impairment to be recognized is measured at the amount by which the carrying amount of the property and equipment exceeds the fair value of such property and equipment. There were no impairment losses recognized in 2023 and 2022.

Notes to Financial Statements December 31, 2023 and 2022

### 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Investments**

All investments are carried at fair value as non-current assets since all are invested for long-term purposes of ARL. ARL records its share of the realized activities as a return of capital or return on capital based upon the characterization determined by the fund manager or general partner. ARL records its share of unrealized gains and losses on investments as increases or decreases in the accumulated appreciation (depreciation) component of its investment accounts. Asset valuations for investments valued at NAV are estimated as determined based on amounts reported by the partnerships. These estimated values may differ significantly from the values that would have been used had a ready market existed and those differences could be material.

Certain investment funds, such as marketable alternatives, are valued using NAV as a practical expedient to estimate the fair value. ARL values all other investments, which are publicly traded, using the quoted price in an active market (Level 1 input). Investment return consists of interest, dividends and realized and unrealized gains and losses. Interest income is recorded as earned and dividend income is recorded on the ex-dividend date.

Realized gains and losses on investment transactions are recorded based on the average cost method. Investment income of the endowments is available for specified or unspecified purposes based on donor instruction. Investment income is reflected accordingly in net assets with donor restrictions or net assets without donor restrictions in the accompanying statements of activities and changes in net assets.

Investments are subject to ongoing market fluctuations. The investments are held in several separately managed investment portfolios. An investment advisor assists ARL's Investment Committee in evaluation of sector allocations and performance.

The investments have been allocated between the with donor restrictions and without donor restrictions net asset classes in the accompanying statements of financial position according to the absence or presence of donor restrictions (see Note 4) and *Uniform Prudent Management of Institutional Funds Act* (UPMIFA).

ARL believes that the reported amount of its investments is a reasonable estimate of fair value as of December 31, 2023 and 2022. Because of the inherent uncertainties of valuation, these estimated fair values may differ significantly from values that would have been used had a ready market existed.

## **Net Assets**

ARL has prepared its financial statements in accordance with U.S. GAAP, which require ARL to report information regarding its financial position and activities according to the following net asset classifications (see Note 4):

**Net Assets Without Donor Restrictions** - Net assets available for use in general operations and not subject to donor or grantor restrictions. ARL has two classifications of net assets without donor restrictions as follows:

• Undesignated - represent unrestricted resources available for general operating purposes, as well as resources available and amounts expended for property and equipment, net of accumulated depreciation and related debt.

# 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Net Assets (Continued)

#### **Net Assets Without Donor Restrictions** (Continued)

 Board designated - are funds designated by the Board of Directors as functioning as endowment. Board designations may be cancelled at the discretion of the Board. Board designated net assets included the following as of December 31:

	2023	2022
Funds functioning as endowment (see Note 4) Facilities fund	\$ 67,516,083 1,661,898	\$ 60,212,867 1,661,898
Total Board designated	\$ 69,177,981	\$ 61,874,765

**Net Assets With Donor Restrictions** - Net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of ARL or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

Donor-restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the statements of activities and changes in net assets.

Net assets with donor restrictions include the following at December 31:

	2023	2022
Beneficial interest in perpetual trusts (see Note 8) Appreciation on donor-restricted endowment funds	\$ 14,037,390	\$ 12,569,835
held in perpetuity (see Note 4)	12,882,101	10,938,217
Donor-restricted endowment funds held in perpetuity	7,562,667	7,562,667
Purpose restricted:		
Brewster shelter	2,713,046	2,143,864
Veterinary services	926,026	786,564
Community programs	37,004	30,797
Other programs and services	355,304	286,653
Ruth A. Safford Fund - capital (see Note 4)	43,948	39,769
Time restricted	18,333	18,333
Total net assets with donor restrictions	\$ 38,575,819	\$ 34,376,699

Notes to Financial Statements December 31, 2023 and 2022

### 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### **Revenue Recognition**

Public support includes contributions and grants which are recognized as revenue when received or committed by the donor. ARL reports gifts of cash and other assets as net assets with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When a donor stipulated time restriction ends, or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities and changes in net assets as net assets released from restrictions.

In accordance with Topic 606, Revenue from Contracts with Customers, ARL records service fee income as goods or adoption, veterinary or other services are provided to clients of the shelters, veterinary clinic and mobile service units, which is when ARL has satisfied the performance obligation to its clients. Fees for goods and services are based on established fee schedules and price listings with fee reductions under limited circumstances if the client is unable to pay or under certain discount programs. Promotional discounts are offered during certain periods when a client purchases certain goods or services. Non-standard discounts are provided at the discretion of management.

In addition to its known interest in certain outside perpetual trusts (see Note 8), ARL is and may be a named beneficiary of wills. The amounts to be received, if any, cannot be determined and may be revocable. Therefore, they are not reflected in the accompanying financial statements until ARL receives the distribution. ARL received \$2,260,053 and \$2,094,488 in bequests from various wills during 2023 and 2022, respectively. Bequest income appropriated for operations was \$905,000 and \$120,000 for the years ended December 31, 2023 and 2022, respectively.

In accordance with ASC subtopic 958-605, *Revenue Recognition*, ARL must determine whether a contribution (or a promise) is conditional or unconditional for transactions deemed to be a contribution. A contribution is considered to be a conditional contribution if an agreement includes a barrier that must be overcome and either a right of return of assets or a right of release of a promise to transfer assets exists. Indicators of a barrier include a measurable performance-related barrier or other measurable barriers, a stipulation that limits discretion by the recipient on the conduct of an activity, and stipulations that are related to the purpose of the agreement. Topic 958 prescribes that ARL should not consider probability of compliance with the barrier when determining if such awards are conditional and should be reported as conditional grant advance liabilities until such conditions are met.

#### **In-Kind Donations**

ARL recognizes revenue for in-kind donations based on their estimated fair value assigned to them by the donating individuals, organizations or by management. In-kind donations do not have donor-imposed restrictions. ARL has not reported revenue for volunteer services as the value assigned to the services by the donating volunteers is not ascertainable and does not meet the criteria for recognition under ASC Subtopic 958-605.

ARL was the recipient of contributed legal services totaling \$21,192 and \$68,006 for the years ended December 31, 2023 and 2022, respectively. These services are valued at the estimated fair value, as determined by the legal firm, in accompanying financial statements based on current rates for similar services.

ARL was the recipient of other professional services totaling \$70,150 for the year ended December 31, 2023. These services are valued at the estimated fair value, as determined by the consultant and management, in accompanying financial statements based on current rates for similar services.

Notes to Financial Statements December 31, 2023 and 2022

### 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### **In-Kind Donations** (Continued)

ARL was the recipient of animal food, drugs and medicine totaling \$66,270 and \$119,255 for the years ended December 31, 2023 and 2022, respectively. These goods are valued at the estimated fair value based on list prices and estimated discounts that would have been received if the goods were purchased.

ARL was also the recipient of various other donated goods and services totaling \$31,716 and \$40,669 for the years ended December 31, 2023 and 2022, respectively.

#### **In-Kind Capital Donations**

ARL was the recipient of contributed facilities-related consulting services totaling \$43,260 and \$72,100 for the years ended December 31, 2023 and 2022, respectively. These services are valued at the estimated fair value, as determined by the consultant and management, in accompanying financial statements based on current rates for similar services.

#### **Expense Allocation**

Expenses related directly to a program are distributed to that program, while other expenses are allocated to programs based upon management's estimate of the percentage attributable to each function. Certain salary expenses are allocated to programs based upon management's estimate of the percentage attributable to each function. Expenses that are attributable to more than one program or supporting function are allocated to programs pro rata based on direct costs.

#### Advertising

ARL expenses advertising costs as they are incurred.

#### **Investment Return Allocations and Spending Policy**

ARL follows UPMIFA, which is required in Massachusetts. Subject to the intent of a donor, ARL may appropriate for expenditure or accumulate so much of an endowment fund as the institution determines is prudent for the uses, benefits, purposes, and duration for which the endowment fund is established. The assets in an endowment fund are donor-restricted assets until appropriated for expenditure by ARL.

Under ARL's investment policy, the Board of Directors appropriates for operations a percentage of the average market value of certain components of ARL's investment portfolio over the preceding twelve quarters. For the years ended December 31, 2023 and 2022, the Board-approved appropriation was 4.75%. Transfers to operating revenues are reflected in the statements of activities and changes in net assets.

ARL has an investment policy which, combined with the spending rate, attempts to provide a predictable stream of returns with asset protection. Endowment assets include those assets restricted by donors that ARL must hold in perpetuity. Under ARL's investment policy and spending rate, both approved by the Board of Directors, the endowment assets are invested in a manner that is intended to produce an inflation-adjusted return in excess of the spending rate over a long period of time. Actual returns in any given year may vary.

Notes to Financial Statements December 31, 2023 and 2022

### 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

## **Investment Return Allocations and Spending Policy** (Continued)

To satisfy its long-term rate-of-return objectives, ARL relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Investment Committee, advised by a third-party investment advisor, is responsible for selecting the investment managers of ARL's portfolio. The Investment Committee's strategy is to include an array of strategies and investment managers for the portfolio in order to maximize risk adjusted returns.

As a result of UPMIFA, ARL classifies as net assets with donor restrictions (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. This is regarded as the "historic dollar value" of the endowment fund. The remaining portion of the donor-restricted endowment fund that is regarded as "net appreciation" is classified as net assets with donor restrictions until those amounts are appropriated for expenditure by ARL.

#### **Estimates**

The preparation of financial statements in accordance with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### **Subsequent Events**

Subsequent events have been evaluated through June 20, 2024, which is the date the financial statements were available to be issued. There were no events that met the criteria for recognition or disclosure in the financial statements.

#### **Tax Positions**

ARL accounts for uncertainty in income taxes in accordance with ASC Topic, *Income Taxes*. This standard clarifies the accounting for uncertainty in tax positions and prescribes a recognition threshold and measurement attribute for the financial statements regarding a tax position taken or expected to be taken in a tax return. ARL has determined that there are no uncertain tax positions which qualify for either recognition or disclosure in the financial statements at December 31, 2023 and 2022. ARL's information returns are subject to examination by the Federal and state jurisdictions.

# **Unamortized Debt Issuance Costs**

Debt issuance costs of \$197,609 are amortized on a straight-line basis over the length of the loan, which approximates the effective interest method (see Note 12). Amortization expense was \$6,587 and \$6,643 for the years ended December 31, 2023 and 2022, respectively, and is included in other expenses in the accompanying statements of functional expenses. Accumulated amortization was \$21,408 and \$14,821 as of December 31, 2023 and 2022, respectively. Annual amortization expense is expected to be \$6,587 through 2050.

# 3. INVESTMENTS

The following tables set forth, by level within the fair value hierarchy (see Note 2), ARL's investments at fair value as of December 31:

			2023		
Investment Type	Level 1	Level 2	Level 3	Net Asset Value as Practical Expedient	Total
			<u> </u>	<u> </u>	
Global equities: Developed markets* Emerging markets*	\$ 27,724,306 	\$ - -	\$ - -	\$ 25,636,220 <u>6,746,000</u>	\$ 53,360,526 6,746,000
Total global equities	27,724,306	-	-	32,382,220	60,106,526
Private investments*	-	-	-	456,758	456,758
Hedge funds*	-	-	-	7,060,475	7,060,475
Global fixed income: Corporate*	13,884,544	-	-	2,408,305	16,292,849
Other investments: Money market funds	4,234,136	-	-	-	4,234,136
Accrued investment income	24,981				24,981
Total	\$ 45,867,967	\$ -	<u>\$ -</u>	\$ 42,307,758	\$ 88,175,725
			2022	2	
				Net Asset Value	
Investment Type	Level 1	Level 2	Level 3	Net Asset Value as Practical Expedient	Total
Global equities: Developed markets*	<u>Level 1</u> \$ 21,492,775	<b>Level 2</b> \$ -	<u>Level 3</u>	as Practical Expedient \$ 22,401,835	\$ 43,894,610
Global equities:				as Practical Expedient	
Global equities: Developed markets*				as Practical Expedient \$ 22,401,835	\$ 43,894,610
Global equities: Developed markets* Emerging markets*	\$ 21,492,775			**as Practical Expedient**  \$ 22,401,835	\$ 43,894,610 5,767,471
Global equities: Developed markets* Emerging markets*  Total global equities	\$ 21,492,775			\$ 22,401,835 5,767,471 28,169,306	\$ 43,894,610 5,767,471 49,662,081
Global equities: Developed markets* Emerging markets*  Total global equities  Private investments*	\$ 21,492,775			\$ 22,401,835 5,767,471 28,169,306 239,893	\$ 43,894,610 5,767,471 49,662,081 239,893 6,325,041
Global equities: Developed markets* Emerging markets*  Total global equities  Private investments*  Hedge funds*  Global fixed income:	\$ 21,492,775 - 21,492,775 - -			\$ 22,401,835 5,767,471 28,169,306 239,893 6,325,041	\$ 43,894,610 5,767,471 49,662,081 239,893 6,325,041
Global equities: Developed markets* Emerging markets*  Total global equities  Private investments*  Hedge funds*  Global fixed income: Corporate*  Other investments:	\$ 21,492,775 - 21,492,775 - - - 9,852,336			\$ 22,401,835 5,767,471 28,169,306 239,893 6,325,041	\$ 43,894,610 5,767,471 49,662,081 239,893 6,325,041 12,150,407

Notes to Financial Statements December 31, 2023 and 2022

### **3. INVESTMENTS** (Continued)

\* In accordance with ASU 2015-07, certain investments that are measured at fair value using the NAV per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy. The fair value amounts presented in the table on page 16 are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the statements of financial position.

During 2023 and 2022, the following investment activity occurred:

	2023	2022
Net unrealized gains (losses)	\$ 9,820,845	\$ (19,351,676)
Net realized gains	1,391,367	3,260,828
Interest and dividends	1,359,698	959,376
Investment fees	(357,429)	(331,770)
	12,214,481	(15,463,242)
Less - investment return appropriated for current operations	3,903,124	3,748,143
Investment return reduced by appropriation for current operations	\$ 8,311,357	\$ (19,211,38 <u>5</u> )

In addition to the investment activity outlined above, other investment activity included contributions and bequests, and other operational transfers into and from the investment portfolio.

ARL had committed to contributing an additional \$2,480,000 in capital to three of the private investments as of December 31, 2023.

### 4. ENDOWMENT AND FACILITIES FUND

Included in net assets with donor restrictions at December 31, 2023 and 2022, are the following named funds:

#### **Donor-Restricted Endowments:**

- Ruth K. Howland Soles Fund was established as a donor-restricted endowment fund held in perpetuity. Income from this fund is not donor-restricted.
- Martha J. Atkins Fund is an endowment recorded as a donor-restricted endowment fund held in perpetuity, with the income restricted for maintenance of a shelter on Cape Cod.
- O Grace M. Marks Fund was established in 1993 through a bequest from the estate of Elliot P. Marks, with the income to be used in connection with the spaying or neutering of dogs and cats belonging to year-round residents of Barnstable County in Massachusetts. In 2008, the probate court in Barnstable County authorized an expansion of the bequest to include residents of southeastern Massachusetts. The balance of the fund is classified in net assets with donor restrictions and the income is also recorded as net assets with donor restrictions.
- William L. and Eva Edgar Wright Fund was established as a donor-restricted endowment fund held in perpetuity. Income from this fund is not donor-restricted.

Notes to Financial Statements December 31, 2023 and 2022

### 4. ENDOWMENT AND FACILITIES FUND (Continued)

## **Donor-Restricted Endowments:** (Continued)

- <u>Selwyn A. Kudisch Fund</u> was established as a donor-restricted endowment fund held in perpetuity. Income from this fund is restricted to support shelter dogs.
- Ruth A. Safford Fund was originally established with donor stipulations that the money be used for the construction of an animal shelter. Using these resources, ARL constructed the Safford Memorial Shelter in 1985. Unless needed for future qualifying capital projects, the remaining funds are to be considered a donor-restricted endowment fund, with the investment income restricted for the operation and maintenance of the shelter. Since the fund may be used for future capital projects, the entire balance is considered to be with donor restrictions.

The balance of donor-restricted endowment funds as of December 31, 2023 and 2022, is as follows:

	2023	2022
Other pooled donor endowments Ruth K. Howland Soles Fund Martha J. Atkins Fund Grace M. Marks Fund William L. and Eva Edgar Wright Fund Selwyn A. Kudisch Fund Ruth A. Safford Fund	\$ 15,924,558 2,433,629 886,050 809,558 340,431 50,542 43,948	\$ 14,410,454 2,202,240 801,805 732,586 308,063 45,736 39,769
	<u>\$ 20,488,716</u>	<u>\$ 18,540,653</u>

## **Board-Designated Endowment Funds:**

<u>Frederick W. Potter, Jr. Fund</u> was established for purposes of "the alleviation of and minimizing the suffering, human abuse and neglect of animal life, both domesticated and wild, which comes within ARL's jurisdiction". For accounting purposes, ARL considers these stipulations entirely within the mission of ARL and classifies the principal and income of these funds as without donor restrictions.

The balance of Board-designated endowment funds at December 31, 2023 and 2022, is as follows:

	2023	2022
Other operating and unnamed funds functioning as endowment	\$ 62,269,653	\$ 55,465,267
Frederick W. Potter, Jr. Fund	5,246,430	4,747,600
	\$ 67,516,083	\$ 60,212,867

The balance of the facilities fund was \$1,661,898 as of December 31, 2023 and 2022.

# 4. **ENDOWMENT AND FACILITIES FUND** (Continued)

# **Board-Designated Endowment Funds: (Continued)**

Changes in endowment net assets are as follows for the years ended December 31, 2023 and 2022:

	Without Donor Restrictions	With Donor <u>Restrictions</u>	Total Endowment
Endowment net assets, December 31, 2021	<u>\$ 72,878,784</u>	<u>\$ 23,176,384</u>	\$ 96,055,168
Investment return: Net realized gains Investment income Investment fees and other Net unrealized losses Total investment return	2,463,082 702,444 (250,359) (14,593,630) (11,678,463)	780,070 222,708 (79,633) (4,654,974) (3,731,829)	3,243,152 925,152 (329,992) (19,248,604) (15,410,292)
Contributions and bequests Appropriation of endowment assets for expenditure	1,856,787 (2,844,241)	- (903,902)	1,856,787 (3,748,143)
Sub-total	(12,665,917)	(4,635,731)	(17,301,648)
Endowment net assets, December 31, 2022	60,212,867	18,540,653	78,753,520
Investment return: Net realized gains Investment income Investment fees and other Net unrealized gains Total investment return	1,057,845 1,039,689 (271,604) 7,460,544 9,286,474	325,789 320,691 (83,855) 2,306,057 2,868,682	1,383,634 1,360,380 (355,459) <u>9,766,601</u> 12,155,156
Contributions and bequests Appropriation of endowment assets for expenditure	999,247 (2,982,505)	- (920,619)	999,247 (3,903,124)
Sub-total	7,303,216	1,948,063	9,251,279
Endowment net assets, December 31, 2023	<u>\$ 67,516,083</u>	\$ 20,488,71 <u>6</u>	\$ 88,004,799

Notes to Financial Statements December 31, 2023 and 2022

#### 5. PLEDGES RECEIVABLE

Pledges receivable are expected to be received as follows at December 31:

	2023	2022
Due within one year	\$ 396,707	\$ 957,063
Due within two years	50,000	55,000
Due within three years	<u>-</u>	50,000
·	446,707	1,062,063
Less - discount	2,741	7,540
Less - current portion	396,707	957,063
Pledges receivable, net of current portion and discount	\$ 47,2 <u>59</u>	\$ 97,460

The pledges have been discounted using rates of 5.8% and 5.2% rate as of December 31, 2023 and 2022, respectively.

Two sources represent approximately 40% of the total outstanding pledges receivable at December 31, 2023. Three sources represent approximately 67% of the total outstanding pledges receivable at December 31, 2022 (see below).

The Employee Retention Tax Credit (ERTC) established by the Coronavirus Aid, Relief, and Economic Security Act (CARES Act) passed in March 2020, provided a refundable tax credit against certain employment taxes in an amount up to \$5,000 per employee an eligible employer paid between March 12, 2020 and December 31, 2020. On December 27, 2020, the Consolidated Appropriations Act (CAA) was signed into law and extended and expanded the ERTC through September 2021, relaxed the eligibility requirements and retroactively allowed Paycheck Protection Program (PPP) recipients to be eligible for the ERTC in 2020.

ARL had determined that it was qualified to retroactively apply for the ERTC and believed it was probable that it would receive a refund totaling \$527,958 after filing amended 2020 Federal employment tax returns. In 2021, ARL filed amended quarter-three and quarter-four 2020 Federal employment tax returns in order to claim the ERTC. Eligibility for the credit and the credit calculations are subject to review and approval by the Federal government. In late 2021, ARL received payment on their quarter-three amendment. Due to the Internal Revenue Service (IRS) processing delays, the quarter-four credit was still outstanding as of December 31, 2022. At December 31, 2022, \$448,234 is included in the current portion of pledges receivable without donor restrictions in the accompanying statement of financial position. In 2023, ARL received payment on their quarter-four credit.

#### 6. PENSION PLANS

## **Deferred Compensation Plan**

ARL has a deferred compensation plan in accordance with Section 457(b) of the IRC with designated members of ARL's senior management. Under the plan, ARL made available to the employees additional compensation within IRC limits. Employer contributions, if any, and related earnings vest immediately upon payment or being earned. The employees may decide to defer additional compensation in accordance with IRC limits. There were three participants in 2023 and 2022. Compensation expense under this agreement was \$22,500 and \$32,500 for the years ended December 31, 2023 and 2022, respectively, and is included in salaries, payroll taxes and benefits in the accompanying statements of functional expenses. At December 31, 2023 and 2022, \$131,768 and \$224,419, respectively, of deferred compensation is included in cash and equivalents and accounts payable and accrued expenses in the accompanying statements of financial position.

Notes to Financial Statements December 31, 2023 and 2022

### **6. PENSION PLANS** (Continued)

## 403(b) Plan

ARL operates a voluntary defined contribution retirement plan in accordance with IRC Section 403(b). Employees may withhold contributions from their salaries on a tax-deferred basis within IRC limits. All employees who work or are scheduled to work a minimum of 1,000 hours in a twelve-month period are eligible for the plan. ARL makes contributions of up to 3% of an eligible employee's salary. Employer contributions vest in accordance with the plan. For the years ended December 31, 2023 and 2022, ARL made contributions of \$177,505 and \$138,731, respectively, to the plan, which are included in salaries, payroll taxes and benefits in the accompanying statements of functional expenses.

# 7. PROPERTY AND EQUIPMENT

Property and equipment consisted of the following as of December 31:

	2023	2022
Land	\$ 504,886	\$ 504,886
Buildings and improvements	25,921,960	26,131,901
Equipment	711,965	747,476
Motor vehicles	1,147,224	1,142,729
Furniture and fixtures	543,521	516,140
	28,829,556	29,043,132
Less - accumulated depreciation	<u>7,682,569</u>	6,832,481
	<u>\$ 21,146,987</u>	\$ 22,210,651

Depreciation expense on property and equipment was \$961,059 and \$954,146 for the years ended December 31, 2023 and 2022, respectively. See Note 2 for a description of ARL's accounting policies for property and equipment and depreciation.

### 8. BENEFICIAL INTEREST IN PERPETUAL TRUSTS

ARL has beneficial interests in several perpetual trusts held and invested by third party trustees for the benefit of various not-for-profit organizations. The principal, as well as annual gains or losses on the investments of each trust, are restricted in perpetuity. The interest and dividend income generated by the investments is distributed each year by trustees to the beneficiaries and is reported by ARL as income from trusts without donor restrictions in the accompanying statements of activities and changes in net assets. ARL recognized \$565,960 and \$770,550 in distributions from trusts in 2023 and 2022, respectively.

In accordance with U.S. GAAP, ARL has recorded in the accompanying financial statements the fair value (measured as fair value of the trusts' assets based on ARL's share of ownership in each trust) of its beneficial interest in the trusts as net assets with donor restrictions.

Notes to Financial Statements December 31, 2023 and 2022

## **8. BENEFICIAL INTEREST IN PERPETUAL TRUSTS** (Continued)

Gains and losses on investments are considered changes in the present value of expected cash flows and are recognized as changes in net assets with donor restrictions. ARL's interest in these trusts, based on the fair value of trust assets (Level 1 input) and ARL's share of ownership in the trusts (Level 3 input), was estimated at \$14,037,390 and \$12,569,835 after recording a change in the value of its interest of \$1,467,555 and \$(3,653,165) for the years ended December 31, 2023 and 2022, respectively.

	2023	2022
Balance at beginning of year	\$ 12,569,835	\$ 16,223,000
Increase (decrease) in value of interest	1,467,555	(3,653,165)
Balance at end of year	<u>\$ 14,037,390</u>	\$ 12,569,835

#### 9. CONCENTRATION OF CREDIT RISK

ARL maintains its operating cash balances in Massachusetts banks. The Federal Deposit Insurance Corporation (FDIC) insures balances at each bank up to certain amounts. At certain times during the year, cash balances exceeded the insured amounts. ARL has not experienced any losses in such accounts. Management believes ARL is not exposed to any significant credit risk on its operating cash balances. However, in early 2023, ARL took measures to ensure that cash balances will not exceed insured amounts in the future.

#### 10. LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

ARL's financial assets available within one year from the statements of financial position date for general operating expenses are as follows as of December 31:

	2023	2022
Unencumbered financial assets Accounts and pledges receivable for general expenditures due in one year or less Restricted funds budgeted for use over next twelve months Appropriation of donor-restricted endowments for use over next twelve months Appropriation of quasi-endowments for use over next twelve months	\$ 2,604,967	\$ 3,422,137
	606,427	1,395,091
	346,252	354,475
	82,828	81,912
	3,942,828	3,821,212
Total financial assets available to meet general expenditures over next twelve months	\$ 7,583,30 <u>2</u>	\$ 9,074,827

In addition to the \$7,583,302 and \$9,074,827 of total financial assets available to meet general expenditures over the next twelve months as of December 31, 2023 and 2022, respectively, ARL has future expendable Board-designated reserves of \$65,323,251 and \$57,384,775, respectively. ARL manages liquidity by structuring financial assets to be available as general expenditures, liabilities, and other obligations become due. ARL invests cash in excess of short-term requirements in money market funds.

Notes to Financial Statements December 31, 2023 and 2022

#### 11. PAYROLL PROTECTION PROGRAM LOAN

In 2021, ARL applied for, and was awarded, a second draw forgivable loan from the PPP in the amount of \$1,337,757. The funds were to be used to pay certain payroll costs, including benefits, as well as interest on mortgages, rents and utilities during the covered period as defined in the CARES Act. As of December 31, 2021, ARL submitted the application for forgiveness, and the balance was fully forgiven in January 2022. It is included in public support in the accompanying 2022 statement of activities and changes in net assets.

#### 12. TAX-EXEMPT BOND

ARL has agreements with the Massachusetts Development Finance Agency and a bank in connection with the issuance of \$12,600,000 of Massachusetts Development Finance Agency Revenue Bonds, Series 2020 draw down bonds (Series 2020 bonds). The Series 2020 bonds accrue interest at an initial rate of 2.55% through October 2040. Subsequently, the interest rate through October 2050 will be fixed at an amount equal to the product of the Tax-Exempt Equivalency Factor in effect as of September 24, 2040, multiplied by the sum of the Federal Home Loan Bank of Boston rate in effect as of that date plus 1.5%. Interest-only payments were due monthly through October 2022. Thereafter, principal and interest payments of \$52,748 are due monthly through October 2040. Payment amounts for the period of November 2040 through October 2050 will be calculated based on the updated interest rate. Interest expense was \$319,987 and \$256,372 for the years ended December 31, 2023 and 2022, respectively, and is included in other expenses in the accompanying statements of functional expenses. The bond is secured by all assets of ARL.

	2023	2022
Tax-exempt bond Less - current portion Less - unamortized debt issuance costs	\$ 12,233,675 319,589 176,201	\$ 12,545,974 312,298 182,788
Tax-exempt bond, net of current portion and unamortized debt issuance costs	\$ 11,737,88 <u>5</u>	<u>\$ 12,050,888</u>

The bond has certain financial and reporting covenants with which ARL was in compliance as of December 31, 2023 and 2022.

Future minimum principal payments over the next five years are as follows:

2024	\$ 319,589
2025	\$ 328,830
2026	\$ 337,433
2027	\$ 346,262
2028	\$ 354,538

#### 13. RECLASSIFICATIONS

Certain amounts in the 2022 financial statements have been reclassified to conform with the 2023 presentation.